NEW ENTREPRENEURIAL SPIRIT & NEW FRONTIERS

Level-UP!: Where's the Money?

A living guide to government agencies and contracting opportunities

8-2-2023

Part 1: Kirtland AFB Space Organizations

20
23

NEW ENTREPRENEURIAL SPIRIT & NEW FRONTIERS

NEW SPACE NEXUS

Overview

Space Organizations At KirTland

- **Air Force Research Laboratory (AFRL)**
  - **RV – Space Vehicles Directorate**
  - **RD – Directed Energy Directorate**
- **Space Systems Command (SSC/SZI)**
  - **DoD Space Test Program (STP)**
  - **AFWERX/SPACEWERX –** Falls under SZI, Deputy Director resides in Albuquerque. See Ignitor Portal for Slides/Video.
- **Space Rapid Capabilities Office (SpaceRCO)**
- **Joint Navigation Warfare Center**
- **Air Force Nuclear Weapons Center –** See Ignitor Portal for Slides/Video.
- **Air Force Safety Center**
- **STARCOM Delta 11 (Coming soon) – Training & Readiness Command**

WHY

- Deeper understanding of key space organizations
- Contracting opportunities for these organizations
- Navigate toward MOU signatures

NEW SPACE NEXUS

TECH Readiness Map

AFWERX

SPACEWERX
SHAPING OUR FUTURE IN SPACE

DEFENSE INNOVATION UNIT

SDA
SPACE DEVELOPMENT AGENCY

UNITED STATES
SPACE FORCE

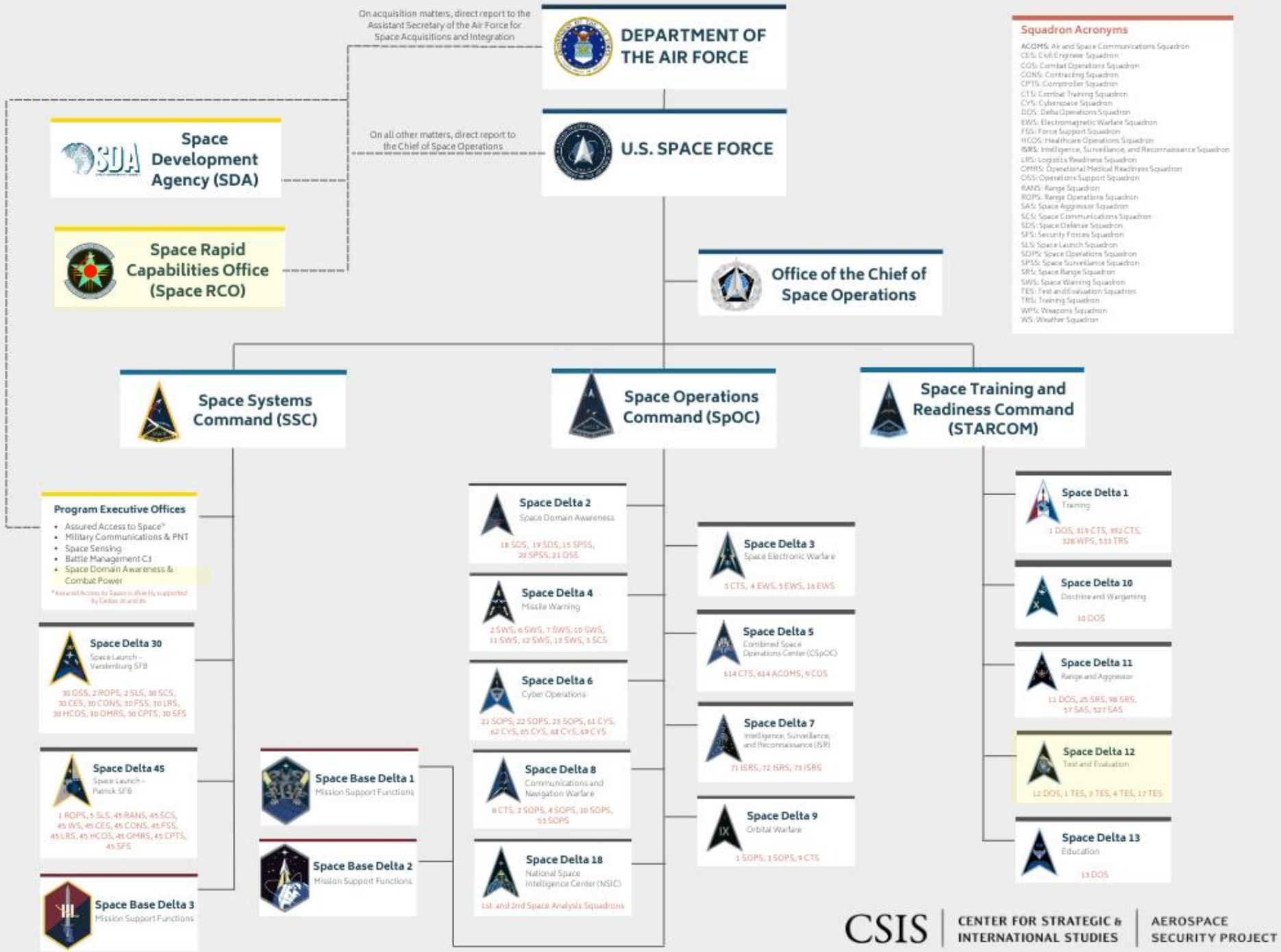
R&D

ACQUISITION

OPERATIONS

TRL

Program Size ($)


On acquisition matters, direct report to the Assistant Secretary of the Air Force for Space Acquisitions and Integration
On all other matters, direct report to the Chief of Space Operations
DEPARTMENT OF THE AIR FORCE
U.S. SPACE FORCE
Space Development Agency (SDA)
Space Rapid Capabilities Office (Space RCO)
Office of the Chief of Space Operations
Space Systems Command (SSC)
Space Operations Command (SpOC)
Space Training and Readiness Command (STARCOM)
Squadron Acronyms
ACOMS: Air and Space Communications Squadron
CES: Civil Engineer Squadron
COS: Combat Operations Squadron
CONS: Contracting Squadron
CPTS: Comptroller Squadron
CTS: Combat Training Squadron
CYS: Cyberspace Squadron
DOS: Delta Operations Squadron
EWS: Electromagnetic Warfare Squadron
FSS: Force Support Squadron
HCOS: Healthcare Operations Squadron
ISRS: Intelligence, Surveillance, and Reconnaissance Squadron
LRS: Logistics Readiness Squadron
OMRS: Operational Medical Readiness Squadron
OSS: Operations Support Squadron
RANS: Range Squadron
ROPS: Range Operations Squadron
SAS: Space Aggressor Squadron
SCS: Space Communications Squadron
SDS: Space Defense Squadron
SFS: Security Forces Squadron
SLS: Space Launch Squadron
SOPS: Space Operations Squadron
SPSS: Space Surveillance Squadron
SRS: Space Range Squadron
SWS: Space Warning Squadron
TES: Test and Evaluation Squadron
TRS: Training Squadron
WPS: Weapons Squadron
WS: Weather Squadron
Program Executive Offices
Assured Access to Space*
Military Communications & PNT
Space Sensing
Battle Management C3
Space Domain Awareness & Combat Power
*Assured Access to Space is directly supported by Combat Wizards
Space Delta 30
Space Launch – Vandenburg SFB
30 OSS, 2 ROPS, 2 SLS, 30 SCS, 30 CES, 30 CONS, 30 FSS, 30 LRS, 30 HCOS, 30 OMRS, 30 CPTS, 30 SFS
Space Delta 45
Space Launch – Patrick SFB
1 ROPS, 5 SLS, 45 RANS, 45 SCS, 45 WS, 45 CES, 45 CONS, 45 FSS, 45 LRS, 45 HCOS, 45 OMRS, 45 CPTS, 45 SFS
Space Base Delta 3
Mission Support Functions
Space Base Delta 1
Mission Support Functions
Space Base Delta 2
Mission Support Functions
Space Delta 2
Space Domain Awareness
18 SDS, 19 SDS, 15 SPSS, 20 SPSS, 21 OSS
Space Delta 4
Missile Warning
2 SWS, 6 SWS, 7 SWS, 10 SWS, 11 SWS, 12 SWS, 13 SWS, 3 SCS
Space Delta 6
Cyber Operations
21 SOPS, 22 SOPS, 23 SOPS, 61 CYS, 62 CYS, 65 CYS, 68 CYS, 69 CYS
Space Delta 8
Communications and Navigation Warfare
8 CTS, 2 SOPS, 4 SOPS, 10 SOPS, 53 SOPS
Space Delta 18
National Space Intelligence Center (NSIC)
1st and 2nd Space Analysis Squadrons
Space Delta 3
Space Electronic Warfare
3 CTS, 4 EWS, 5 EWS, 16 EWS
Space Delta 5
Combined Space Operations Center (CSpOC)
614 CTS, 614 ACOMS, 9 COS
Space Delta 7
Intelligence, Surveillance, and Reconnaissance (ISR)
71 ISRS, 72 ISRS, 73 ISRS
Space Delta 9
Orbital Warfare
1 SOPS, 3 SOPS, 9 CTS
Space Delta 1
Training
1 DOS, 319 CTS, 392 CTS, 328 WPS, 533 TRS
Space Delta 10
Doctrine and Wargaming
10 DOS
Space Delta 11
Range and Aggressor
11 DOS, 25 SRS, 98 SRS, 57 SAS, 527 SAS
Space Delta 12
Test and Evaluation
12 DOS, 1 TES, 3 TES, 4 TES, 17 TES
Space Delta 13
Education
13 DOS
CSIS | CENTER FOR STRATEGIC & INTERNATIONAL STUDIES | AEROSPACE SECURITY PROJECT

NEW SPACE NEXUS

Air Force Research Laboratory

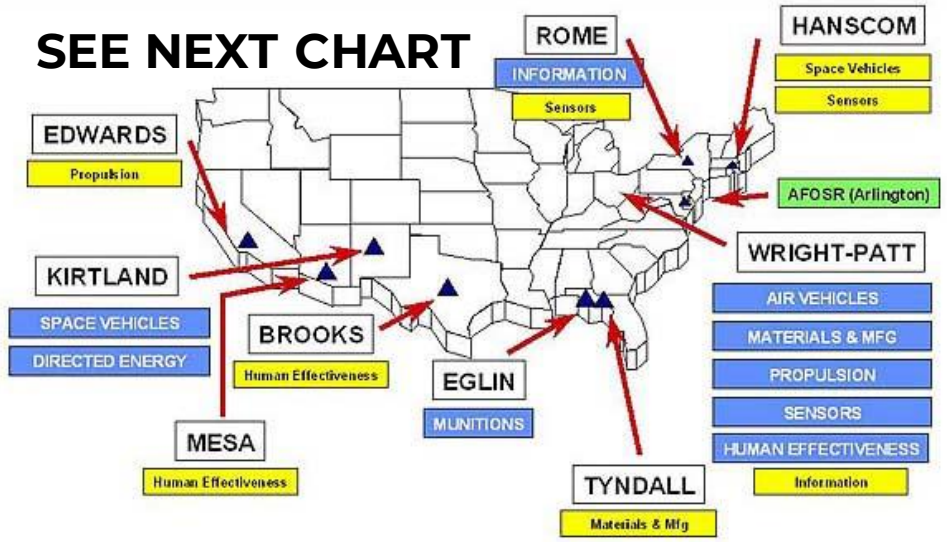
One AFRL / Two Services

Mission: The Air Force Research Laboratory leads the discovery, development and integration of affordable warfighting technologies for our air, space and cyberspace forces.

People: 11,500 military, civilian and contractor personnel

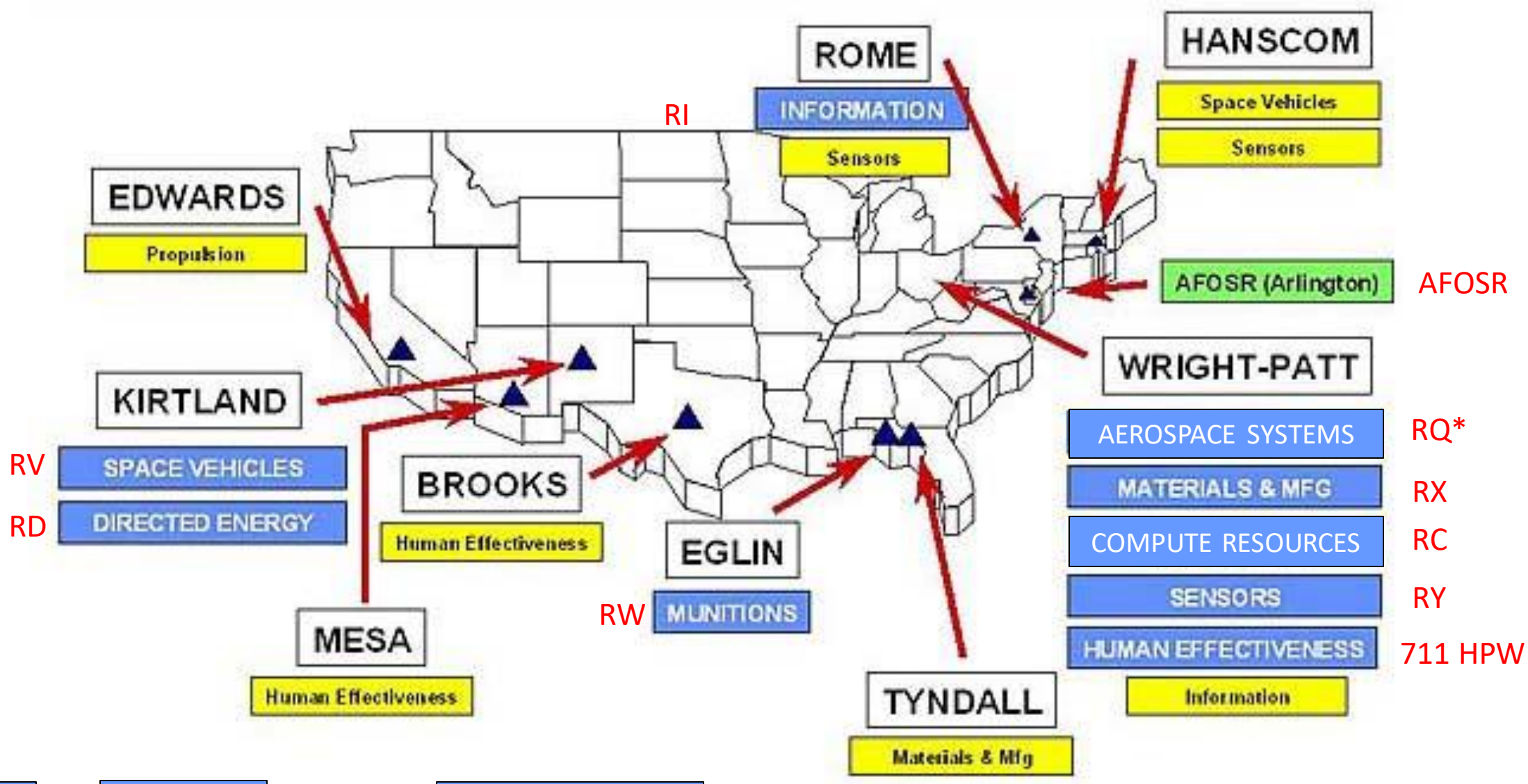
Annual Budget: ~$7B (~80% resources out to industry)

- **Organizational Structure:**
  - **Front Office: Director, Dep Dir, Chief Scientist, Chief Engineer, Individual Mobilization Augmentee (IMA)**
  - **2 Letter: Directorate (RD, RV, etc.)**
  - **3 Letter: Division (RVS, RDS, etc.)**
  - **4 Letter: Branch (RVSV, RDSM, etc.)**



Air Force Research Laboratory

One AFRL / Two Services



*AIR VEHICLES and PROPULSION Merged into AEROSPACE SYSTEMS (RQ)

NEW SPACE NEXUS

Technology Executive Officer (TEO) and Deputy TEO for SpACE Focal points for USSF S&T Execution

Emphasizing the path for space-focused science and technology programs

U.S. AIR FORCE USSF

ONE AFRL

- Determining Space S&T needs and priorities
- Developing and Maintaining Space S&T strategic Plan
- Providing direction and oversight of the Space S&T portfolio across executing organizations
- Developing the Space S&T element of the USSF POM
- Interacting, coordinating, collaborating, and partnering across the larger Space S&T community within the DoD, industry, private sector, other government agencies, and international

Integrate and execute the Space S&T portfolio across AFRL

TEO
Brig Gen Scott Cain

Deputy TEO for Space
Dr. Andrew Williams

Works from and Lives in Albuquerque

NEW SPACE NEXUS

AFRL's Space Portfolio

Space technologies
Space experimentation
Space Vehicles **RV**

Space Domain Awareness
Laser & high power microwave effects
Directed Energy **RD**

Space access
In-space propulsion
Space logistics
Aerospace Propulsion **RQ**

Super computing resources
Digital transformation
Compute Resources **RC**

Materials & manufacturing
Laser hardening
Additive manufacturing
Materials **RQ**

One AFRL – works across vast technological areas, finding synergies that allow us to move faster to field critical space programs

AFWERX **RG/SB**
Classified Programs
SDPE **RS**

Innovation
Tech and industrial base expansion

Inform S&T Vector
Experimentation
Operational assessment
MS&A and Studies

Information **RI**
Networks & comms
Cyber
Multi-domain C2

Human Effects **RH**
Operator performance
Autonomous systems
Operator training

Weapons **RW**
Weapon sensors and signatures

Sensors **RY**
Sensor & data exploitation
Cognitive EW
Position, Nav, & Timing

Basic Science **OSR**
Basic science – materials, quantum, power, etc
International research

NEW SPACE NEXUS

AFRL/RV
Space Vehicles Directorate

Fact Sheet

Mission: Air Force's center of excellence for space technology research and development. The Directorate develops and transitions space technologies to provide space-based capabilities to the warfighter.

People: 800 (includes Gov't & Military Scientists & Engineers, Support Contractors)

Annual Budget: ~$500m

Mission Area Technologies

- Position, Navigation & Timing & Space Communications
- ISR & Missile Warning
- Space Environment
- Space Control
- Nuclear Deterrence Operations
- Pervasive Technologies

← LOCAL →

Portfolio Leads

- Small Satellites
- Model Based Systems Engineering & Analysis (MBSEA)
- Agile Space Operations
- Pervasive Technologies

AFRL-Wide

AFRL Space Mission Area Leads

(Integrate tech capabilities across AFRL to provide technology for the USSF)

- Space Information Mobility
- Space Domain Awareness
- Space Logistics, Access and Mobility
- Space Superiority
- Space Security & International Partnerships

AFRL/RV: Space Vehicles Directorate

- 3 Letter Level:
  - Technical Divisions
    - RVB: Geospace Technology
    - RVS: Spacecraft Technology
    - RVE: Integrated Experiments
  - Functional Divisions
    - RVF: Financial
    - RVI: Corporate Information Office
    - RVK: Contracting
    - RVO: Integration and Operations
    - SE: Safety Office

AFRL/RV: Space Vehicles Directorate

Contract opportunities

MASE Project - Military Applications of Space Environment - SEEM Program

Neutron Strategic Technology Advanced Research (Neutron-STAR) Advanced Research Announcement (ARA)

Pacific-AFRL-National Agency Computing Environment for Analytics (PANACEA)

Research Options for Space Enterprise Technologies (ROSET)

Space Technology Advanced Research (STAR)

SPACE TECHNOLOGY ADVANCED RESEARCH-FAST-TRACKING INNOVATIVE SOFTWARE AND HARDWARE (STAR-FISH) ADVANCED RESEARCH ANNOUNCEMENT (ARA) WITH CALLS

SPACE SITUATION AWARENESS (SSA), CHARACTERIZATION, AND EVENT ASSESSMENT

Tip

- Search R_K in Sam.gov for AFRL Opportunities
- Where "_" = 2nd letter in Technical Directorate abbreviation.
- e.g., RVK for space vehicles

AFRL/RD: directed energy Directorate

Fact Sheet

Mission: Leading the AF & Nation in Directed Energy Weapons Science, Technology and R&D

Vision: Innovating the Fight at the Speed of Light

Annual Budget: ~$300M

People: 279 Gov't & Military Scientists & Engineers, + ~300 support contractors

Core Technology Competencies:

- High Power Electromagnetics (HPEM): HPEM Effects & Numerical Simulation, HPEM Applications, HPEM Components
- Laser Systems: Laser Sources, Beam Control, Laser Systems Technologies, Integration, Demonstration, Laser System Effects, Modeling & Simulation
- Directed Energy and Electro-Optics for Space Superiority (DEOSS): EO Phenomenology & Imaging of DEOSS, Space BMC2 & Protection, Atmospheric Characterization & Compensation
- Weapons Modeling Simulation & Analysis: Applied Weapons Engagement, Mission Analysis & Wargaming, Advanced Modeling & Simulation Development

AFRL/RD: directed energy Directorate

- 3 Letter Level:
  - Technical Divisions
    - RDL: Laser Systems Division
    - RDM: High Power Electromagnetics Division
    - RDS: Directed Energy & Electo-Optics for Space Superiority Division
  - Functional Divisions
    - RDF: Finance
    - RDK: Contracting
    - RDM: Mission Support

AFRL/RD: directed energy Directorate

Contract opportunities

High Power Electromagnetics (HPEM) Modeling and Effects BAA

Open Proposal Research Announcement for HPEM - Sources & Components

FA9451-22-S-0001-CALL-007- HPEM Numerical Simulation Tool Development

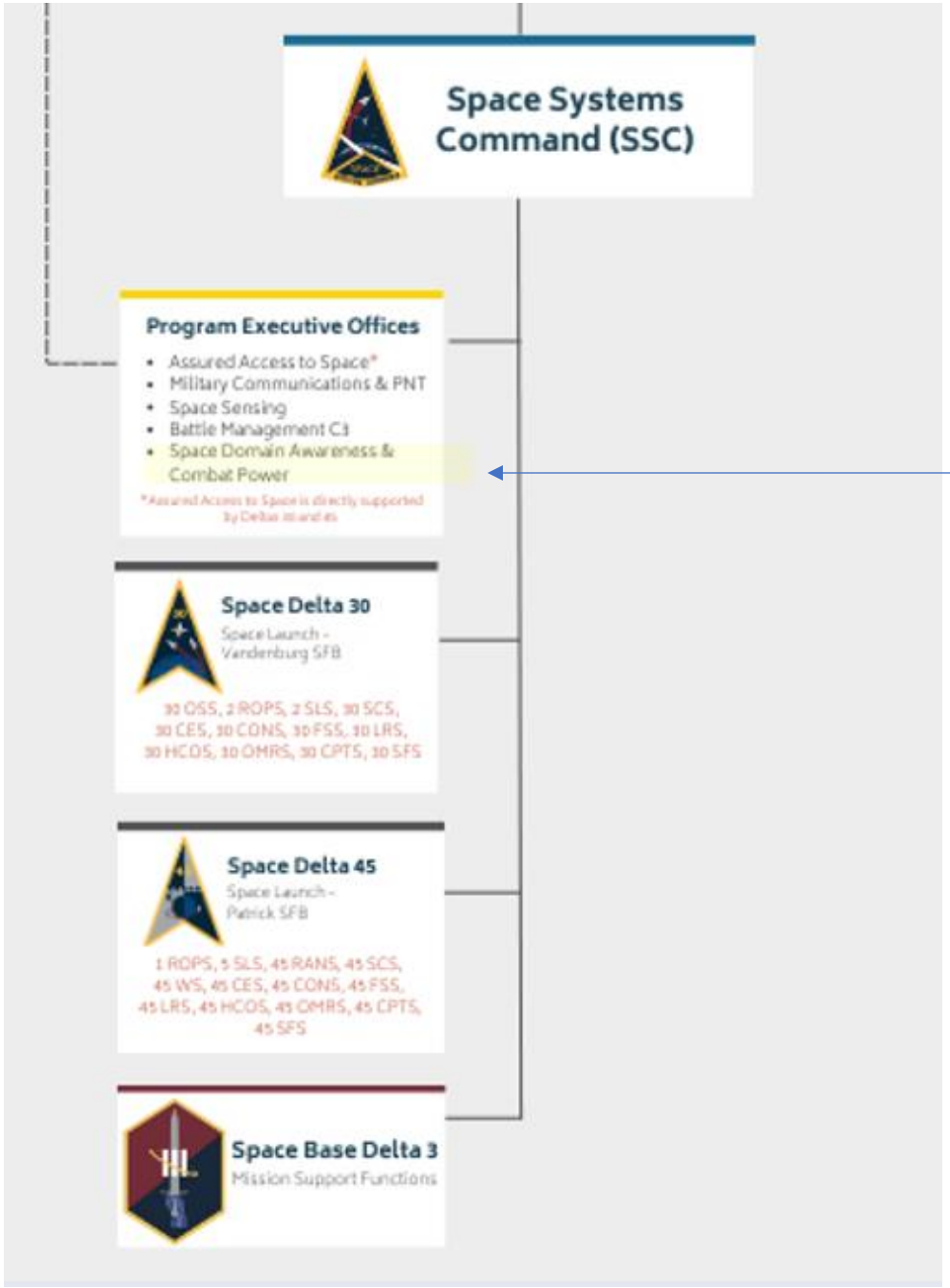
Open Proposal Research Announcement for HPEM - Applications

Open Proposal Research Announcement for HPEM - Modeling & Effects

Directed Energy Technology Experimentation Research (DETER) Advanced Research Announcement (ARA) Open Announcement

Technical Applications for Optical Space Situational Awareness (TAOS)

Pacific-AFRL-National Agency Computing Environment for Analytics (PANACEA)



Space domain awareness and combat POWER (SDACP/SZ)

NEW SPACE NEXUS

Space Systems Command

Fact Sheet

Mission: Space Systems Command develops, acquires, equips, and sustains lethal and resilient space capabilities

- $15B space acquisition budget (annual)
- $71.8 B total portfolio value (programs under acquisition & sustainment)

Mission Areas:

- Space Domain Awareness and Combat Power
- Battle Management Command, Control & Communications
- Space Sensing (e.g., missile warning, tracking, environmental monitoring)
- Assured Access to Space (e.g., launch capability)

SSC Acquires Operational Capabilities for the Space Force

Space Domain Awareness and Combat Power (SDACP/SZ)

NH-04 **PEO Chief Financial Officer** — Mr. John Karns*

HQE **SDA Executive Agent** — Ms. Barbara Golf

Deputy Program Executive Officer — Col Edward Byrne

PEO & Director SDACP — Brig Gen Tim Sejba*

NH-04 **Deputy Director** — Ms. Lani Smith

IMA to the PEO — Col Stephen Yoon* / Col Diane Brashear

PEO Chief of Staff — Lt Col Brent Davis*

NH-04 SML **Advanced Communications** SZM — Mr. John Kirkemo
- ML Rapid Execution & Dev SZMS — Lt Col Allen Varghese
- NH-04 ML Resilient Global Capabilities SZMG — Dr. Rachel Murphy
- ML Rapid Acquisition SZMX — Lt Col Jeffrey Fry
- ML Space-Based Communications SZMD — Mr. Devon Lindeboom
- PM Future Concepts SZMF — Lt Col Brice Virell
- PM Ent System Eng, Int, & Test SZME — Maj Chad Brenner
- GS-13 PM Enterprise Business Ops SZMB — Mr. Alan Leung

SML **Space Warfighting** SZA — Col Erik Stockham
- ML Future Programs SZAF — Lt Col Jared Grady
- ML Advanced Programs SZAI — Lt Col Aurelio Irizarry
- ML Advanced Capabilities SZAZ — Lt Col Jack Walker
- ML Space Safari SZAS — Lt Col MacKenzie Birchenough
- Inbound Programs TBD

SML **Warfighter Enterprise** SZY — Col Corey Klopstein
- ML Combat Systems SZYC — Lt Col Tan Ngo
- ML Next-Gen Programs SZYN — Lt Col Andy Wang
- ML Cyber Operations SZYO — Lt Col Donald Johnson
- ML Natl Spc & Trng Test Cmplx SZYT — Lt Col Charles Debree
- NH-04 PM STAO SZYS — Mr. Mike Newman
- Inbound Programs TBD

NH-04 SML **Space Domain Awareness** SZG — Mr. F Schnell
- ML Ground Radar SZGG — Lt Col Kelly Greiner
- NH-04 ML Space Electro-Optical SZGZ — Mr. Jack Barnett
- NO-06 PM SDA Analytics & AI SZGA — Mr. Brandon Whitworth

ML **Rapid Reaction Squadron** SZR — Lt Col Lisa Baghal

NH-04 **Command SAP Mgmt Office** SZS — Mr. John Stelling

SML **Innovation & Prototyping** SZI — Col Joseph Roth
- ML Prototype Operations SZIX — Lt Col Mandi Fuller
- ML Enterprise Enabler Dev SZIR — Lt Col Michael Rupp
- ML DoD Space Test Program SZIS — Lt Col Jonathan Shea
- ML Innovation Development SZII — Lt Col David Sampayan
- ML SpaceWERX SZIW — Lt Col Walter McMillan
- NH-04 PM Ptyp Grnd Dev/Sustainment SZIG — Mr. Stanley Straight

SML **Strat Warning & Surveillance Sys** SZQ — Col Jason West
- NH-04 ML NCMC SZQN — Mr. William Cook
- PM Upgrad'd Early Warn Radar SZQR — Lt Col Stephanie Silva
- PM COBRA DANE SZQC — Lt Col David Ho
- PM Shared Early Warning SZQS — Lt Col Dustin Rogers
- PM ITW/AA Integration SZQI — Lt Col Kathy Lind
- PM PARCS SZQP — Maj Steven Milici
- PM Legacy Space SZQZ — Maj Casandra Estrada

* Dual Hatted Across SZ & BC

Engineering & Integration SZE — Col Kenny Decker*

NH-04 **Operations Management** SZO — Mr. Anthony Towns*

NH-04 **Product Support** SZP — Mr. Russ LaBelle*

NH-04 **Contracting** SZK — Ms. Tracy Lawton

SZI

LEGEND
- Assigned
- Matrix
- Inbound
- Outbound

CAO 16 JAN 23

#SpaceStartsHere

NEW SPACE NEXUS

SSC Innovation & Prototyping Directorate (SSC/SZI)

Fact Sheet

Mission: Advance National Security Space Capabilities through Experimentation, Innovation, and Prototyping

- Headquartered at Kirtland AFB, New Mexico
- $1.05B space acquisition budget

CONPS and Tactics

Key Mission Areas:

- Prototype Operations (satellite operations center)
- Innovation and Development (small satellites and hosted payloads)
- Enterprise Enabler Development (on-orbit demonstrations)
- DoD Space Test Program: looking for S&T Payloads that exhibit potential military utility.

SSC/SZI is the innovation element of SSC -
Bridges gap between R&D and operational programs

Other SSC Offices for Small Businesses to Know

Opportunities

SSC Front Door
- Mechanism to build relationships with nontraditional space companies
- No funding, but provides access to appropriate SSC organizations
- SPEC OTA – Space Enterprise Consortium – Fee to be involved

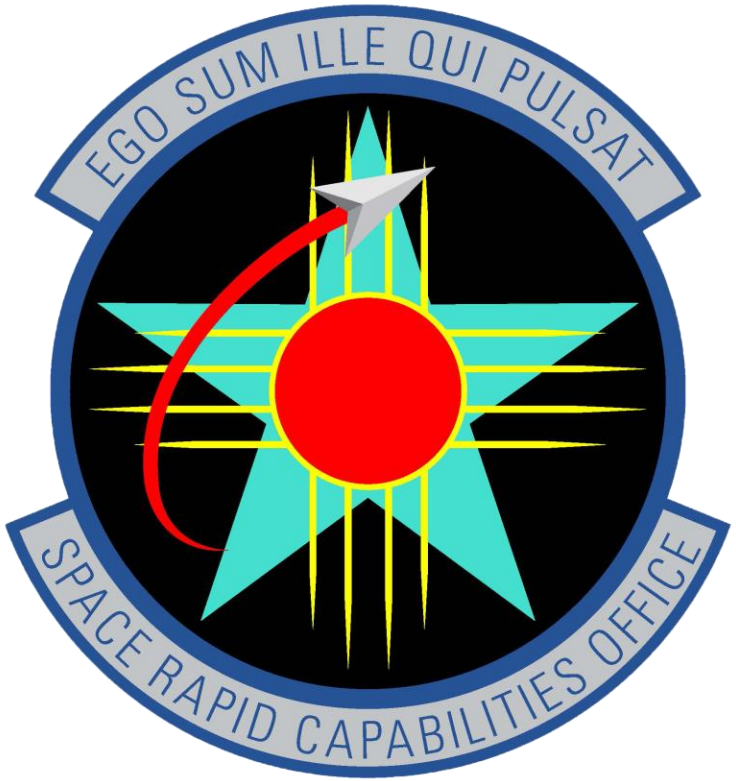
Commercial Services Office (SSC/CM or COMSO)
- New office "structured to take full advantage of the innovative commercial space industry"
- Programs include SpaceWERX, Front Door and others

- IDIQ Contract for Comm & Earth Observation

Use Front Door to connect with COMSO

Space Rapid Capabilities Office

Space RCO



Fact Sheet

Mission: The Space RCO mission is to develop and deliver operationally dominant space capabilities at the speed of warfighting relevance. We expedite delivery and deployment of space capabilities in response to the Commander, US Space Command requirements as assigned by our Board of Directors.

Director's Priorities: Execute, Innovation, Engagement

Annual Budget: Classified

Enabling Technologies:

- Tactical threat & hazard awareness: Low false alarm rates
- AI, ML and/or Automation: ↓ operator workload, ↓ response time
- Tactical maneuver without regret: Advanced propulsion, refueling

NewSpace Nexus is read into Space RCO programs

Space Rapid Capabilities Office

Space RCO

- 3 Letter Level:
  - Technical Divisions
    - SCG Programs
    - ACG Programs
    - Transition Cell
    - Washington DC Branch
  - Functional Divisions
    - Finance (Mark DeVries)
    - Contracting (Col Owen Stephens)
    - Director's Action Group (Facilities, Protocol, Records, Safety, etc.)
    - Human Resources (John Dougherty)
    - Security (Stephanie Olson)
    - Information Technology (Bill McConnell)
    - Engagement (Matt Fetrow)

Space RCO Opportunity

HYPERSPACE CHALLENGE 2023 PROGRAM

PROTECTING SPACE ASSETS THROUGH INNOVATION

→ **Initial Interest Form**

Closes 15 Aug 2023

Space RCO is pursuing products that:

Increase Space Visibility and Awareness using threat and hazard awareness capabilities that can quickly and accurately detect and prioritize threats either from the ground or space.

Advance Space Analysis and Vehicle Autonomy using artificial intelligence, machine learning, and/or autonomous technologies that reduce ground-based vehicle operator workload, inform intelligent vehicle response decisions, and decrease vehicle response time.

Increase Space Vehicle Lifespan and Maneuverability using advanced propulsion, refueling capabilities, and/or other fuel conservation innovations that allow space assets to maneuver freely without future negative consequences.

"... looking for companies with proven track records and mature technologies to help protect space assets from threats"

Joint navigation Warfare Center

Fact Sheet

Mission: The JNWC's mission is to enable positioning, navigation and timing superiority for the Department of Defense, interagency and coalition partners.

- Subordinate center of United States Space Command's Combined Force Space Component Command.
- Planning and coordinating navigation warfare operations
- Plans, tasks, integrates, provides C2, and supports integrated Navigation Warfare (NAVWAR) worldwide

Vision: A bold, empowered organization committed to PNT superiority, actively shaping the environment and embracing selfless service in the defense of the nation.

NEW SPACE NEXUS

AIR FORCE NUCLEAR WEAPONS CENTER

Fact Sheet

Mission: Deliver nuclear capabilities warfighters use every day to deter and assure.

- Nuclear-focused product center within Air Force Materiel Command (AFMC) synchronizing all aspects of nuclear materiel management on behalf of the AFMC commander and in direct support of Air Force Global Strike Command (AFGSC).

Vision: Ensuring our nation's most powerful weapon systems are never doubted, always feared.

Sub-Organizations:

- Air Delivered Capabilities Directorate
- Minuteman III Systems Directorate
- Nuclear Command, Control and Communications Integration Directorate
- Nuclear Technology and Integration Directorate
- Sentinel Systems Directorate

Space Overlap: Nuclear C2, Digital Engineering

NEW SPACE NEXUS

AIR FORCE safety CENTER

Fact Sheet

Mission: Safeguard Airmen and Guardians, while protecting resources to enable mission success.

- Develops, implements, executes and evaluates Department of the Air Force aviation, occupational, weapons, space and system mishap prevention and nuclear surety programs and policy.
- Oversees mishap investigations, evaluates corrective actions, ensures implementation and maintains the mishap database DAF-wide.
- Conducts research to promote safety awareness/mishap prevention and develops and directs safety and risk-management education for all safety disciplines.

Personnel: 155 (Military and Civilian) plus support contractors

Sub-Organizations:

- Aviation Safety Division
- Occupational Safety Division
- Space Safety Division
- Weapons Safety Division
- Human Factors Division
- Analysis & Cyberspace Ops Division
- Training & Force Development Division
- Personnel and Resource Division
- Office of the Staff Judge Advocate
- Public Affairs Division

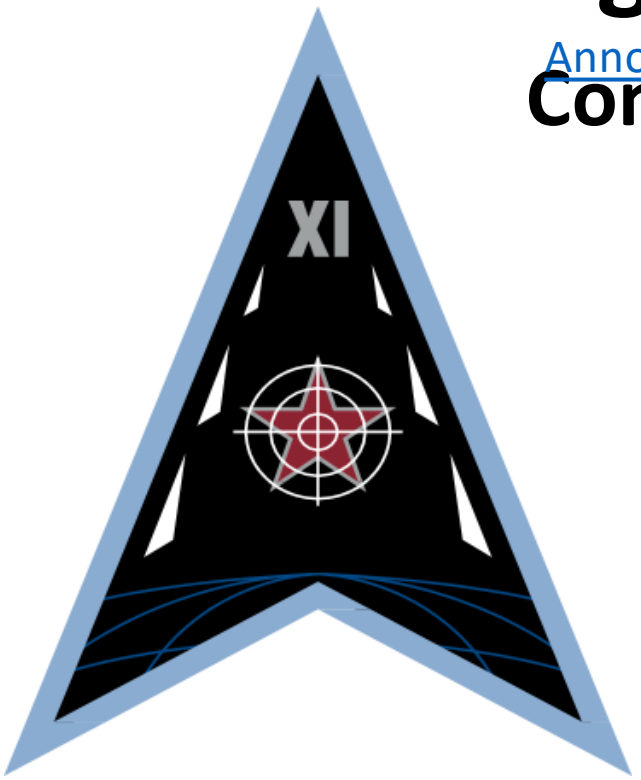
AFSC has a Space Safety Division

STARCOM Delta 11 (Range & Aggresso

Announcement

Coming Soon

> ▪ Space Delta 11 is expected to call Kirtland Air Force Base in New Mexico its home. Training there will focus on live and virtual programs to prepare Space Force members.



Fact Sheet

Mission: DEL 11 delivers realistic, threat-informed test and training environments through the provision of live, virtual, and constructive range and combat replication capability in order to prepare USSF, joint, and allied forces to prevail in a Contested, Degraded, and Operationally-Limited (CDO) environment.

Vision: Elite Range and Aggressor professionals fortifying the combat credibility of our nation's space warfighters and warfighting capabilities.

Sub-Organizations:

- 11th Delta Operations Squadron
- 25th Space Range Squadron
- 57th Space Aggressors Squadron
- 98th Space Range Squadron
- 527th Space Range Squadron

Questions & Announcements

Questions?

- Was this helpful?
- What organizations are you most interested in seeing next

Announcements

- PACA Briefing For Industry (BFI)
  - Opportunity for pitch (Government, Primes, Investors)
    - Up to 5 minutes for Elite
    - Up to 2 minutes for AAA
    - Up to 1 Minute for AA
  - Please respond to Arial DeHerrera if interested
- Please join the NewSpace Alliance
- **Ignitor Applications** are always open! If you know of any other companies that could benefit from the program, please direct them to us.
- These slides and other important info is available on our Ignitor Portal
- Meetings with Space Advisory Group (Severin Blenkush)
- 1-on-1 meetings with Ignitor Expert Network for New AAA companies.

BACKUP

SLIDES

Space Force & Space Command

A Simple Explanation

What it is: A military service that trains members and acquires systems for specific warfighting areas (air, land, sea, & space)

What it does: Provides the people and technology that protect the space-enabled advantages (GPS, communications, etc.) that America and its allies rely on.

- **Headquarters:** Washington, DC
- **Leadership:** General B. Chance Saltzman, Chief of Space Operations
- **Composition:** Only Space Force Members

- **What it is:** A combat command that uses the military services' people and technology to conduct worldwide war and peacetime missions.
- **What it does:** Plans, operates, and directs the forces for space warfighting.
- **Headquarters:**
  - Current: Colorado Springs, CO
  - Future: TBD
- **Leadership:** General James H. Dickinson, Commander
- **Composition:** All service branch members

AIA AEROSPACE INDUSTRIES ASSOCIATION

1000 Wilson Boulevard Suite 1700 | Arlington, VA, 22209-3928
703.358.1000 | aia-aerospace.org